

The Lighthouse



The official newspaper of the Ventura County Navy community

Volume 2; Number 17

lighthouse@nbvc.navy.mil

Thursday, August 29, 2002

Air Force detachment trains alongside Navy counterpart

Story and photo by Kim Upshaw

Lighthouse Staff

In a quiet corner, far away from the busy hustle and bustle of the Seabee battalions at Naval Base Ventura County (NBVC) Port Hueneme, lies a small command that not only serves the mission assigned to them, but also works diligently to become known as one of the top units in the entire United States Air Force.

This organization of approximately 90 members is Detachment 1, 345th Training Squadron (TRS). Det. 1, which has been part of NBVC since 1996, is a detachment of the 345th TRS from Lackland Air Force Base in San Antonio, Texas. The mission of the school is to provide operational training and career development courses to vehicle maintainers worldwide, emphasizing the latest in automotive technology and vehicle maintenance management by instructing and enforcing adherence in high standards of safety, academic excellence and military bearing and behavior.

In layman's terms, this is the same as "A" School would be to any member of the Navy. "The school itself is a 17 week program," said Master Sgt. Bill Peterson, a spokesman for the school. "We take the first ten weeks of our program with Naval Construction Training Center (NCTC) Alpha Company, and from there the Air Force recruits come here for training in their specialty." The school sees anywhere from 600 to 700

basic students a year, but the total number of students, basic or otherwise, is projected to be 3,624 for the fiscal year 2002.

In addition to the standard basic students the 345th offers ongoing training to seasoned Air Force vehicle maintainers as well as training to the various contractors and international students who, upon completing their training at the 345th, take that knowledge back to their own countries and implement what they have learned in their training schools. "We get about 12 to 15 international students a year," said Peterson. "When they return home they set up their own training schools using ours as a model."

What kind of specialty training is offered to the students at the 345th? It's all about vehicle maintenance. Through NCTC, students are offered courses in everything from general-purpose vehicle and cargo loader maintenance to a variety of fire truck maintenance courses making it one of the more versatile commands on the base. The school boasts 62 instructors and \$10 million in vehicle assets.

One of the more unique aspects of the program offered by the 345th is the Mobile Training Teams (MTT). In addition to the training offered here at NBVC, the mobile training teams are sent to 12 locations around the world to places like Kadena Air Base in Okinawa Japan, and Ramstein Air Base in Germany. Stateside bases are also included in the MTT program and instructors from the 345th commonly visit places like Pope Air Force Base, N.C. and Alpena Air National Guard Reserve Training Center, Mich.

By offering the MTT program the Air Force saves the government approximately \$1.5 billion annually. "It's a lot more cost effective to send one or two instructors out to a base where 30 guys need instruction rather than bring those 30 guys to us for the same instruction," said Peterson.

On top of their already-heavy workload and their responsibilities to the Air Force, the instructors at the 345th are also community minded as well. "We have guys who are continually involved in community service," said Peterson. "We have service members active in Big Brothers Big Sisters, Special Olympics, Boy Scouts and Girl Scouts."

The command also sponsors a youth softball team, supported the Channel Islands Ballet Company during their renovation, and take part in the Ventura County Stand Down, providing a place for homeless veterans from throughout Southern California a day to rest, shower and get a hot meal. "We all agree," said Peterson, "It's important to give back to the community that supports us."

Of course a command of this size has its initiatives as well, and one of them is to continue to increase its teamwork with the Navy. "We are already working together with the Navy by holding weekly staff meetings, one-on-one senior leader meetings, doing joint inspections and holding joint social functions with NCTC," said Petersen. The 345th hopes for continued success with NBVC and hopes to see continued

See AIR FORCE, page 18



AIC Gary Becker from North Carolina, Staff Sgt. Les Davenport, from Alaska, and Tech Sgt. Alex Reyes from Florida look over some diagnostic equipment in their advanced diesel maintenance class.

NBVC to remember Sept. 11

Naval Base Ventura county will hold an observance ceremony Sept. 11 at 8:30 a.m. at the Port Hueneme grinder. All are invited to attend.

Commanders of the major tenant commands will address the observers and troop formations on their role in Operation Enduring Freedom and how NBVC's tenant command assets were used to fight the war on terrorism. Supervisor Kathy Long will be the guest speaker.

A U.S. flag flown over the Pentagon will be raised during the ceremony, as well as a gun salute to honor those who died. VX-9 will fly three F-14s in a missing man formation.

Separate busses will depart Point Mugu buildings 553, 311 and 1 at 7:35 a.m.; and depart buildings 36, 50 and 323 at 7:45 a.m. Busses will depart Port Hueneme at 10 a.m. for the return trip to Point Mugu.

Recently, the Lighthouse asked readers to reflect on Sept. 11. Read those reflections on page 2.

The Bunny is Back!... Pages 14-15

NMCB-5 packs its bags for Europe... Page 13

Local reflections on Sept. 11 terrorist attacks

The Lighthouse recently asked its readers to reflect on the terrorist attacks of Sept. 11. The following are three of the responses received:

Over 60 years ago, one of our brand new enemies, the architect of Pearl Harbor, Admiral Isoroku Yamamoto, said it best: "I fear all we have done is awaken a sleeping giant ... and fill him with a terrible resolve."

This act of war perpetrated upon our people cannot go unpunished. The people responsible for this are not the only perpetrators ... any government that turns around and states that they cannot or will not control what goes on within their borders, is not a viable government, and should be dealt with in the same manner!

This terrible crime finally hit home with me at 4:30 one morning. My son had woken up, and through sleep filled eyes, I saw the most wondrous thing ... his smile. His clear demonstration of love, faith and trust in my abilities to protect, love and care for him. Then it dawned on me how many fathers and mothers in those buildings will never see that again?

My eyes filled with tears of rage and indignation at the perpetrators, and sorrow for all the children affected by this.

I took an oath 14 years ago to defend this nation, and my resolve is as strong today as it was in the beginning, as it will be until I retire. "I build for the fighters and I fight for what I build!"

The giant is awake. Let us show the terrible resolve.

EO1(SCW) Andy Jensen, 31st NCR

Today is Sept. 12, 2001. Yesterday a horrendous attack on American soil knocked the wind out of every American. As one who lost a family member who worked in the World Trade Center, I have been personally affected by this active evil. Also as a military member, I know the precautions and steps that we need take every day to fight for our way of life is essential.

I've seen firsthand the precautions that other countries take to ensure the safety of their citizens. Before yesterday, a lot of Americans took for granted the ability to do whatever, go wherever, and

be whatever we want when we want. If as a nation we are to combat and counteract terrorism, we must and shall have to endure some inconveniences.

I know that I will never be the same, nor will my family after the devastation that has stricken our great nation. I ask every American to understand, cooperate, and realize that a new approach to the security and welfare of our families and our homeland is necessary to ensure the American way of life. If at any point along the way you feel frustrated, or inconvenienced think of those who lost their lives on Sept. 11, 2001. I will never forget.

ET2 Thomas Grawl

Sept. 11, 2001 will be a day I will never forget.

The images of the victims, the collapsing buildings, the passengers and heroes aboard the planes, the courage and resolve of the police and fire fighters will forever be a part of me. I cannot imagine what kind of inner strength it took for the police and firefighters to go back to ground zero day after day until the job

was done. Long after I had to turn the television off because I just could not look at the destruction and despair anymore, they were there. Day after day, they were there looking for survivors. I grieved for the lives lost that day right along side the families.

September 11, 2001 was a wakeup call to all of us, that we live in very dangerous times. Every time we encounter the little inconveniences in our daily lives of waiting in lines, having our cars and purses searched, or having to be more watchful we need to remember all of the victims and ask ourselves, what would they want us to do. I believe they would want us to go about our daily lives so we do not surrender to terrorist tactics but do whatever we have to, to ensure there will never be another day like September 11, 2001.

I am very proud to be an American and I am very grateful for all of the military personnel that put their lives on the line to ensure that being an American is the best that I can be.

Jennifer K. Hutcherson, NBVC

The Lighthouse

The Official Newspaper of the Ventura County Navy Community
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Force Protection sports new look



PH3 Brian Bynem

NBVC's Force Protection vehicles now have a much more noticeable color scheme, making their presence known on base. New light kits are also in the works, increasing deterrence of potential violators.

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If you should ask me...

What are your plans during the upcoming European deployment?

—asked of NMCB-5 members—



"Save money to payoff my car, so I'll stay around the barracks."

EO3 Damien Shampine

"I want to travel and explore Europe."



MRI (SW) Gabriel Garcia



"Seeing what's changed in Rota; it's my third time back."

BUC (SCW) Ronald Bowman

"I want to see the ruins in the old cities."



BU3 Leota Phillips



"I've never been to Spain so I'll be checking out the surrounding area."

MSSN Charles Masten

Community Calendar

Boot Camp for New Dads

Boot Camp for New Dads is a program in which veteran fathers show fathers-to-be the ropes of fatherhood. This program is a 'guy' thing, no women over two feet tall allowed. This is your chance to talk man-to-man about what is on your mind and learn from the true experts of fatherhood. Thursday, Sept. 12 from 6-9 p.m. at the NBVC Fleet & Family Support Center, Bldg. 1169, Port Hueneme.

Navy-wide advancement exams

The Sept. 2002, cycle 176, advancement exam dates have been announced. Eligible members who work at the Point Mugu site will take the exam at Point Mugu Galley. Members who work at Port Hueneme will take the exam at Dukes Place. Members should be at the assigned location no later than 7 a.m. in a clean working uniform -- no coveralls. Dates are as follows: PO1: Sept. 5; PO2: Sept 12; PO3: Sept 19. Contact your command career counselor or educational services officer for more information.

Base Education Council Mtg.

The Navy College Office will be sponsoring a base education council meeting, today, Aug. 29 at 10 a.m. Location is NBVC Point Mugu Bldg. 116, in the Fleet and Family Service Center conference room. The purpose is to kick off the revitalized Base Education Council and to get input concerning the needs of Sailors and possible improvements in education access for Sailors.

Menu Review Board

The NBVC Food Services Division is holding a menu review board today, Aug. 29, at 1 p.m. Your attendance gives the NBVC menu planners valuable information about which foods you'd like to see more of and which ones aren't so popular. For more information, contact MSC Lazarte at 989-7653.

Blood Drive Announced

United Blood Services is holding a blood drive, Friday, Aug. 30 from 8 a.m. to 12:30 p.m. at the Port Hueneme Bldg. 1000 parking lot. Call 805-654-8104 or go to www.bloodhero.com for an appointment. Use sponsor code B1000.

NBVC Boxing Club

NBVC MWR offers the Bee Hive boxing facility for cardio-boxing, instruction in boxing, fundamentals and instruction for boxing competitions and boxing programs for women. The boxing center is open Mon-Fri. 4 - 8 p.m. Call 982-4749 for more information.

The Navy loves New York City

Ten winners and their guest will enjoy a seven-day, all-expense-paid trip to the Big Apple later this year. The contest runs through Nov. 1. To read contest rules and enter, surf to www.mwr.navy.mil. Good luck!

Mugu lanes has new hours

The bowling center at Point Mugu has extended its hours to: Sun. - Thurs.: 10 a.m. - 10 p.m.; Fri. - Sat.: 10 a.m. to 11 p.m. Thursday is "Poor Richards" night: \$3 gets you a hot dog, nachos and bowling.

Multicultural Day Bus Schedule

Port Hueneme- Pick up

1044	NSWC Bldg. 445 to Bolles Field
1115	NSWC Bldg. 445 to Bolles Field
1145	NSWC Bldg. 445 to Bolles Field

Return Times

1230	Bolles Field to NSWC Bldg. 445
1300	Bolles Field to NSWC Bldg. 445

Point Mugu- Pick up

1040	NAWCWD HQ Main Entrance (Bldg. 36)
1045	Air Ops/WTS/VAW-113 (Hgr 35)
1055	VR-55/VAW-112/116 (Hgr 34)
1055	AIMD/VX-9/VAW 117 (Bldg 311)
1100	BQ Office/ Galley (Bldg 20/27)
1101	CBC Bolles Field

Return Times

1300	Bolles Field
1315	BQ Office/ Galley (Bldg 20/27)
1320	AIMD/VX-9/VAW 117 (Bldg 311)
1325	VR-55/ VAW-112/116 (Hgr 34)
1330	Air Ops/ WTS/ VAW-113 (Hgr 335)
1335	NAWCWD HQ Main Entrance (Bldg 36)

Dancing to A Different Drum!

Ninth Annual
Multi-Cultural Day
Thursday, 29 August 2002 ~ 1100-1300
Bolles Field ~ Port Hueneme

Ethnic Foods
Japanese...Mexican...Thai...and African Cuisine.
Coffee From Around the World...and more!

Great Entertainment!

Choose Your Favorite Booth!
Dress in your favorite cultural attire!

Passports for food = \$5.00
See attached for
passport purchases and transportation information.
A limited number of passports will be available at the event.

For further information contact:
DT2 Mario Orozco at 989-7603 or Pamm Klieman at 982-4130.

First Naval Construction Division commissioned

Story and photos by Daryl Smith

1st NCD Public Affairs Officer

"Seabees from the east and from the west will answer the call with a loud 'can-do'," stated Adm. Vern Clark, Chief of Naval Operations during the Aug. 9 commissioning ceremony of the First Naval Construction Division at Naval Amphibious Base, Little Creek, Norfolk, Va. The new command element will oversee about 18,000 Navy Seabees and unify the Atlantic and Pacific naval construction forces, providing a single command interface for global Seabee operations.

Rear Admiral Charles R. Kubic, formerly Commander of Pacific Division, Naval Facilities Engineering Command and the 3rd Naval Construction Brigade, assumed command of the 1st Naval Construction Division. Kubic commented, "For over 60 years the Seabees have been united in spirit. Today, 9 August 2002, the First Naval Construction Division was commissioned, and we have become united in command structure."

The mission of the new command will be to organize, train, operate and maintain the Naval Construction Force; to command and control Naval Construction Regiments; and to develop, coordinate and implement policy and requirements to man, equip and train Seabees.

Admiral Clark explained the reasons for the realignment. "This event is about combat capability. The Seabees have combat capabilities that are constantly in demand by our joint commanders around the world. This event is about making a great capability even better... Throughout the Navy, we've been realigning, for the last two years, our structure to realize greater efficiency and effectiveness in our combat capabilities in our fighting force. Today's ceremony is part of a Navy-wide realignment that's going on. The First Division will be a single structure for requirements and training around the world. One commander, one voice for unity of effort and unity of purpose... I have great confidence in the new align-

ment and of the new leadership that's getting ready to take command of the First Division.

"Leaders of all the Seabee regiments, battalions and units stood in formation with blue flags fluttering in the afternoon breeze as the east and west coast Brigades were decommissioned and the new command was formed. The significance of the occasion was apparent in the words of Rear Admiral Michael R. Johnson, Commander Naval Facilities Engineering Command. "You may not realize it now, but you are a witness to history being made. When future generations talk about the establishment of the First Naval Construction Division, you will be able to say, with a great deal of pride, I hope, that 'I was there at Sulinski Field on 9 August 2002,'" he said.

For the last 10 years, Atlantic Fleet Seabees have come under the control of the Second Naval Construction Brigade in Norfolk, Va., and Pacific Fleet Seabees have been commanded by the Third Naval Construction Brigade in Pearl Harbor, Hawaii. Under the new alignment, both brigade staffs were decommissioned and replaced with a new global command element. Prior to the decommissioning of their respective brigades, Rear Admiral Robert L. Phillips, Commander of the 2nd Brigade, and Kubic, Commander of the 3rd Brigade, recounted the many accomplishments of the Seabees during the last decade. This included highlighting the Seabees' recent role repairing a runway in Afghanistan, building detention facilities in Guantanamo Bay and participating in counterterrorism efforts in the southern Philippines.

Clark praised the efforts of Seabees around the world. "Your infectious enthusiasm, your dedication, your commitment, the fact that you thrive on challenge... it's always motivating to be around Seabees."

Clark also spoke about current world situations, and the fact that the Seabees will be ready when needed. "They will be capable as always, they will be ready as always, they will be better than ever because they are in the First Naval Construction Division," he said.

Upon assuming command of the First Division, Kubic



Admiral Vern Clark was the guest speaker for the commissioning ceremony.

reflected on the significance of the occasion. "I don't know of a time when all Seabee leadership has previously assembled in such a splendid fashion, and I'm not sure when it will ever happen again."

The realignment of the Seabee brigades under one division resulted from a Naval Construction Force Alignment Study commissioned by the CNO and completed last year. Johnson explained, "By consolidating our efforts under one command, the First Naval Construction Division, led by Admiral Chuck Kubic, a fine Naval officer and compassionate Seabee, we will greatly enhance our warfighting capabilities by bringing continuity and effectiveness in organization, training, operating and maintaining our Naval Construction Force as a single, more responsive entity, better able than ever to answer that 911 call."



All 2nd and 3rd Brigade units were represented during the ceremony establishing the 1st NCD.



Hollywood and the Navy, behind the scenes

By JO1(SW) Dave Hites

Lighthouse Staff

POINT MUGU, Calif. – One of CBS's top series, JAG, took advantage of Point Mugu's resources once more to shoot two scenes for an episode airing this fall.

Use of the base is a service the Navy is willing to provide because of the positive exposure it receives on the air, but the coordination required to make it happen is no easy task.

Lt. Cmdr.(sel) Tanya Wallace, a project officer with the Navy Office of Information West (NAVINFOWEST), has been an integral force in coordinating JAG's latest visit to the base as well as location shoots for The West Wing and the feature film, Pearl Harbor.

"We have worked with JAG for many seasons now that it is almost like clockwork when planning a film shoot with them. They are familiar with both Pt. Mugu and Port Hueneme bases, Navy regulations, and what they need to do to ensure that they are repeatedly welcomed back to the bases for filming. It is a pleasure to work with their cast and crew," said Wallace.

When any production wants to use Naval Base Ventura County (NBVC) for a location shoot, their request is funneled through NAVINFOWEST. One of the office's project officers then analyzes the request to ensure that the script meets DoD guidelines for support.

"We work with many projects – feature films, documentaries, television series – and we attempt to help each project beginning in the primary research stage. We review scripts

and give feedback to ensure that the Navy is portrayed in the best manner possible and is realistic, while still allowing for the drama that makes projects "entertainment" and not pure "documentary." Once a script is approved, we process it for recommendation to both the Chief of Navy Information and DoD for approval," said Wallace.

Once the script is approved and base support has been authorized, NBVC Public Affairs joins in.

Requests for support can include anything from use of building space to asking for 'extras'. As the liaison between the production company and NAVINFOWEST, the NBVC Public Affairs Office has to coordinate with Desert Eagle Security to gain base access for the production company. They also have to find the resources to handle all the requests and provide manpower to relay all information to NAVINFOWEST and meet with location scouts.

For the latest JAG shoot, aircraft, tow tractors and people to move them were part of their request, all for a single day of filming.

AMCS(AW/NAC) Thomas Bodnar, quality assurance supervisor for VX-30 and Lt. Will Leque, VX-30 public affairs officer handled the request. Bodnar looks at helping as a chance to assist the Navy's recruiting effort.

"It sheds a positive light on the military, the Navy especially. The more exposure potential recruits have to the Navy, the better," he said.

Bodnar also said that when JAG shoots here, it's a boost to morale. "JAG has been a positive influence on our maintenance crew. I just put out the sign-up sheet [to be an extra] and they jump on it."

Besides props only the Navy can provide, JAG also needed a place to shoot and set up catering for the actors and crew. The Fire Department here, located next to VX-30 Point Mugu's old home, Hangar 365, was more than happy to lend their spaces to set up a cafeteria for the day in exchange for a free meal.

In order to shoot inside Hangar 365, the hangar lights had to be shut off so the set could be properly lit, bringing Public Works onboard.

Location managers may even ask for quiet hours to attain sound conditions close to a production crew's normal working environment of a sound stage.

Every time a production comes to NBVC, these types of requests are common, but they cannot always be met, depending on operational requirements. As a naval base, operational requirements always come first, which is something producers are willing to put up with.

"We do our best to shoot when it's quiet so we can control sound. We appreciate the accommodations the base makes for us, but we understand that sometimes that's not possible, so we adapt," said JAG Co-executive Producer Mark Horowitz. He conceded, however, that "I can't get this scale or scope to shoot any place else, other than a military base, so it's absolutely worth it."

All in all, everyone comes out a winner. Although not required, productions that film here usually donate money to base or squadron morale, welfare and recreation funds. The production companies save money on location costs and the Navy gets positive publicity. Sailors used as extras may even get a bonus of some airtime, adding to their 15 minutes of fame.

NMCB-5 Seabees learn basic rescue techniques

By JO1(SW) Scott Sutherland

NBVC-5 Public Affairs

PORT HUENEME, Calif. - For five days recently, 30 Seabees from Naval Mobile Construction Battalion (NMCB) Five learned to apply terms like reeve, rappel, and telfer. They hoisted, lowered, raised, and carried "victims" up, down, and out of burning buildings.

Students attending the Naval Construction Training Center (NCTC) Disaster Recovery basic rescue course held June 3-7 at NBVC Port Hueneme came away from the course with a whole new understanding of what it's like, first hand, to depend on your shipmates in life and death situations. BU3(SCW) Jennifer Toy, a class rescue team crew leader, said it's a big responsibility when your life, or someone else's life, is on the line.

"During the final day's practical exercise, you're responsible for these people," said Toy. "We practiced on dummies throughout the week. On the last day, we trained using real people, which meant we had to be extra careful. It's a lot of responsibility having other people depending on you."

Besides the nail biting drama of the final practical exercise, Toy said there was a lot of fun stuff she learned. "I thought the repelling

part was awesome," she said.

According to BU1 Thomas Sanchez of NCTC, the course's final practical included accessing a building's structural integrity, and performing building searches while the building was smoked out using a fog machine.

"Students also learned to provide first aid to simulated casualties, who were NMCB-5 personnel," said Sanchez, "packaging victims in stokes and Army litters, and rigging pulleys, timbers, ladders, and ropes to hoist, lower, raise, and carry victims up, out, and down building openings."

When students completed the final practical, they had five days of basic and practical knowledge of disaster recovery filed away in case it's needed in a tactical situation. Students learned the function and composition of a rescue team.

Seabees learned how to tie the required knots used in a disaster situation, while demonstrating the procedures for making rescue



Hands-on training is a fundamental part of rescue training.

CMDCM Troy Seabaugh

coils. They also demonstrated the duties and responsibilities of a rescue team member while locating and extricating casualties from a simulated accident or disaster situation. They were able to name the types of fiber lines and compute the safe working load and the breaking strength of fiber lines.

By the way, reeving is a technique in

which rescuers pass a line through a hole or ring, or to fasten a line by placing it through or around something. Telfer refers to a system of suspended cables or lines. Rappelling is a method of moving down a steep incline or past an overhang by using a rope that's tied around the body. Telfer and rappelling team operations are used for multi-story rescue.

Retired MCPON addresses CPO selectees

Story & photo by JO1(SW) Dave Hites

Lighthouse Staff

POINT MUGU, Calif. – Naval Base Ventura County chief petty officer selectees for 2003 recently gathered at the base theater here to listen intently to a very salty Sailor as he expressed what it means to be a chief petty officer in today's Navy.

Retired Master Chief Thomas S. Crow, the fourth master chief petty officer of the Navy, retired in 1982, but has been active in Navy issues in Washington off and on since then. He discussed how changes in the Navy have benefited Sailors and pointed out the endless opportunities Sailors have in the Navy today.

The bulk of his message, however, dealt with changes that are still yet to come, primarily for the chief petty officer and the shift of roles within the officer and chief communities.

As Crow pointed out, the Navy is getting smaller, but more high-tech. Chiefs today are expected to know more and are expected to pass on that knowledge to their subordinates and in many cases junior officers. He also hinted at how the Navy's leadership intends to reorganize and shift more responsibility onto the enlisted khaki community. Many chiefs will find themselves taking on tasks that were once given to junior officers, if they haven't already.

Rounding out his speech, Crow talked about the qualities that the ideal chief petty officer should embody.

"There's a difference between an E-7 and a chief," said Crow. Chiefs have always been expected to "get the job done." They should be strong, dependable and lead by example.

Crow obviously knows what he's talking about, as his son AFCM(AW/NAC) Thomas M. Crow followed his example to reach the rank of master chief. As AIMD's senior enlisted leader, AFCM Crow is in turn leading his subordinates by example.

The former MCPON said the Navy core values, pride and professionalism should always be a chief petty officer's guide to "do the right thing."

He capped his meeting with the selectees congratulating them on their achievement and reminded them of the long line of chiefs who have come before them, underscoring the importance of the institution they will soon join.



The fourth master chief of the Navy, retired AMCM Thomas S. Crow, stands proudly next to his son, AFCM(AW/NAC) Thomas M. Crow, AIMD's senior enlisted leader at Point Mugu.

Wallbangers participate in historic SFARP training

By Lt. j.g. Amy Doll

VAW-117 Public Affairs

FALLON, Nev. – The World-famous Wallbangers recently came to the high desert here, to participate in Carrier Air Wing Eleven's Strike Fighter Advanced Readiness Program (SFARP) and complete the Hawkeye Advanced Readiness Program (HARP), marking the official beginning of their work-up cycle. However, this isn't a normal work-up cycle for the Wallbangers, or the rest of CVW-11.

The Wallbangers are proud to be debuting the Navy's newest and greatest E-2C Hawkeye aircraft, the Hawkeye 2000. VAW-117 is the first fleet squadron to have these new aircraft and flying the Hawkeye 2000 has given the Bangers several new mission capabilities.

Among these new capabilities is CEC, or cooperative engagement capability. CEC is the Navy's next generation data link and the Hawkeye 2000 is the only carrier-based aircraft to have this system.

The Wallbangers aren't the only squadron with brand new aircraft in CVW-11. With the assignment of VFA's 14 and 41, the air wing introduces the F/A-18F and production F/A-18E's to the fleet, becoming the first air wing since CVW-5 left the USS *Midway* to deploy without a VF squadron. CVW-11 represents a unique mix of aircraft, from VFA-97's F/A-18A's to the two-seat F/A-18F. CVW-11 has found itself in a very unique situation—having become the first air wing with all their strike fighter aircraft and personnel from Hornet squadrons. Integrating these 4 Hornet and Super Hornet squadrons, as well as the Wallbanger's E-2C squadron, into a strong combat team is the primary goal of SFARP for CVW-11.

"It doesn't get any better than this," said VAW-117 Commanding Officer Cmdr. J.C. Oberst, regarding the training provided on the instrumented ranges here. SFARP is the first time in a squadron's inter-deployment training cycle where the



VAW-117 returns home to Point Mugu after intense training in Fallon, Nev.

Vance Vasquez

fighter aircraft and E-2C controllers work together. An emphasis is placed on good airmanship and advanced fighter tactics.

Lt. Cmdr. "Lenny" Bruce summed up the SFARP program saying that, "SFARP is a learning environment for both the F/A-18 fighter aircrew and the E-2C controllers. It is one of the initial building blocks during the inter-deployment training cycle, allowing the fighter squadrons to hone their air-to-air and air-to-ground skills, prior to integrated battle group training later in the work-up cycle."

The Wallbangers have proved to be a valuable part of CVW-11's SFARP training. They have worked hand-in-hand with the fighters, coordinating simulated strikes and providing valuable air control and data link information to the F/A-18 aircrews. This has not only allowed the fighter aircrew to achieve their training objectives, but has also provided the Wallbangers a unique opportunity to practice their air control skills.

The Wallbangers prepared for SFARP by participating in their own training syllabus, the HARP. The Wallbangers began training several weeks prior to arriving in Fallon. Through the HARP program, they practice air control techniques in various simulator events and attend update lectures on the newest Navy standards and tactical procedures. They were continuously observed and evaluated by the Carrier Airborne Early Warning Wing Pacific Weapons Training Unit (WTU) instructors, also based in Pt. Mugu. The training provided throughout the HARP program by the WTU has been invaluable and the Wallbangers arrived here well prepared for their participation in SFARP.

The diversity of aircraft, both old and new, within the Air Wing has proved a formidable force in the air. The Wallbangers and CVW-11 are quickly improving their warfighting readiness and they continue to set the standard in air control flying the new Hawkeye aircraft.

NMCB-3 has a blast qualifying with weapons

Story & photos by
JO2 Maria Blanchard

NMCB-3 Public Affairs Staff



CM2 Guillermo Martinez Avila sights one of many unrecognizable heaps of metal.



Avila loads a belt of 100 rounds into the M-60 machine gun. Each student fired an additional 200 rounds after qualifying on the weapon.



The instructors lined the firing line to answer questions and help the Seabees get on target to qualify on the M-60 machine gun.

"Fire mission, gun two," yelled SK2 Chris Channel, a mortars team leader. The six, four-person gun teams, echo his every word as they prepare for another fire mission.

The mortars crew registered on their target and sank the base plate of the cannon so they would have a solid foundation for the 100 rounds each cannon lobbed down range.

The 60mm mortar is only one of the many weapons the Seabees of Naval Mobile Construction Battalion (NMCB) Three fired while on their homeport live fire at Camp Roberts, Calif.

All of the weapons teams, to include the M203 grenade launcher, qualified on their respective weapon.

Live fire kicked off with the M203 grenade launcher, M-224 mortars and the M-136 AT-4 rocket launcher. On Range 15, the machine gun teams set up and qualified on the M-60, M-250 and the MK-19 grenade launcher.

Camp Roberts provides an ideal background for weapons qualification. There are hundreds of square miles of target area littered with trucks, tanks, helicopters and unrecognizable heaps of twisted metal. Each gunner had the opportunity to site-in and fire on a target. The mortars gun teams destroyed targets up to three miles away.

The live fire exercise gives the gun teams the practice and qualifications needed to man the lines in a real world situation. They will once again put their skills to use when NMCB-

3 embarks on their field exercise, later this month. This time, they will be firing blank rounds at moving targets.



There are several different phases in qualifying on the M-60 machine gun. The gunners rely on the eyes of the assistant gunner to help them get on target and stay on target. Once the gunner completes the qualifying phase, they switch places and



BU2 Timothy Fabrey loads the AT-4 rocket launcher with a 9mm tracer round. This gives BU3 Richard Schnitz the opportunity to practice fire the weapon with a lower caliber round and at a significantly lower expense.

Innovative treatment working to neutralize MTBE plume

By Gail Pringle

Environmental Division

PORT HUENEME, Calif. – An extraordinarily successful project was conceived, designed and constructed to demonstrate, on a large-scale and in a real world scenario, the effectiveness of an innovative ground water treatment technology. Called a “biobarrier”, the Environmental Security Technology Certification Program (ESTCP) project involves the in-situ treatment of methyl tert-butyl ether (MTBE) impacted ground water. This technology is being demonstrated here as a potential solution to prevent further contamination of ground water by MTBE leaching from gasoline contaminated soils. Results to date show that use of the technology at this base will lead to cost savings of over \$34 million.

As is the case with most MTBE plumes, the gasoline additive got into the groundwater by leaky underground pipes at the Navy Exchange gas station. About 11,000 gallons of gasoline containing the additive was discharged into the soil and groundwater before it was detected during a review of inventory records. Normal cleanup actions were completed, however in 1992 MTBE was detected in groundwater. The plume continued to move with the groundwater flow until June 2001 when a pump and treat system was installed to prevent further migration.

The biobarrier project represents an integrated partnership of private industry, state and federal government, academia and the Navy. One of the keys to a successful technology demonstration is the early involvement of all participants and end users. In this case, project team members began working with the regulators, approving officials and end users nine months before the system was installed. To further assist the base in establishing positive public relations about its efforts to control and contain its MTBE plume, the biobarrier project was unveiled to the public at a ceremony held on site in September 2000. Many local community

members and leaders, members of the regulatory community, and representatives of both state and federal elected officials, including representatives for Senator Diane Feinstein and Senator Barbara Boxer, attended.

MTBE is a critical problem for the Department of Defense and for the country as a whole. MTBE has been routinely added to gasoline since the late 1970s. The chemical is present in more than 70 percent of the gasoline distributed in the U.S. While other components of gasoline have been found to be susceptible to remediation by biodegradation, MTBE is more recalcitrant and soluble, resulting in extremely large, dilute ground water plumes. State regulatory agencies have set the maximum allowable MTBE levels in ground water to be as low as 5 parts per billion. Municipal and private wells across the U.S. have been impacted to the extent that alternate water supplies have been required in many cases. Treatment of MTBE ground water plumes has been problematic since MTBE is resistant to treatment by traditional technologies. This innovative technology demonstration has led to the development of a cost-effective means of treating this critical ground water problem.

The project involved the one-time introduction of MTBE degrading bacteria, using a technique known as bioaugmentation, into the subsurface soils. The bioaugmented area is aerated daily to provide the necessary oxygen to the microorganisms. This creates a “biobarrier” treatment system. As the MTBE contaminated ground water flows through the biobarrier, the bacteria converts the MTBE to carbon dioxide and water. Installed in August 2000, the 500-foot wide biobarrier system is the largest of its kind implemented to date. Its performance has been exceptional. First, the biobarrier is removing 99.9 percent of the MTBE and is equally effective at removing other petroleum hydrocarbons and tertiary butyl alcohol (TBA) from the ground water. The MTBE, petroleum hydrocarbons and TBA

concentrations downgradient of the biobarrier are less than 5 parts per billion, meeting California’s stringent regulatory requirements. Second, this project is providing full-scale cost, design, and performance data that will be valuable for those implementing similar systems in the future.

Few cost-effective in-situ remedies are known for MTBE impacted aquifers. It has been projected that remediation costs at MTBE impacted sites are 150 to 200 percent greater than at fuel impacted sites where MTBE is not present. The biobarrier technology is cost effective because no wastes are generated, and no water disposal is needed. Compared to a conventional pump and treat system, the biobarrier operation and maintenance costs are 60 percent less, resulting in significant long term cost savings.

This project has been a tremendous benefit to the environmental community from two perspectives. First, for the scientific community, the results to date indicate substantial MTBE removal and sustained microbial activity. The data from this project is being used to generate a design manual that describes the preferred method for implementing this technology at other sites. This manual will be available to the DoD and the public. Second, from the “responsible party” point of view, the biobarrier technology is proving to be a cost-effective tool to control and contain MTBE contaminated plumes. A biobarrier system can be installed almost completely underground at a facility in 2 to 3 weeks, thus minimizing impacts to land use. The extensive data generated by the Port Hueneme biobarrier project team has been of great value to NBVC in developing and implementing its final remedial action plan. The Los Angeles Regional Water Quality Control Board is very enthusiastic about the success of the project. This work will have a significant impact on a very critical ground water problem facing not only the DoD, but also the country as a whole.



Another 'Bee joins NMCB-4's hive

By Lt. Chris Kaplafka

For NMCB-4 Public Affairs

PORT HUENEME, Calif. – Although fairly new to the Navy and Naval Mobile Construction Battalion (NMCB) Four, Ensign Dave Closas is not new to the military way of life.

The son of a career Navy man, Closas joined the battalion towards the end of Four's

recent deployment to Okinawa and immediately was put to work as Assistant Alfa Company Commander. "The men and women of Alfa Company were very professional and assisted me in every way possible," Closas remarked.

Closas was born at Naval Hospital Portsmouth, Va. From there he and his family moved to Pensacola, Fla.; Guantanamo Bay, Cuba; Jacksonville, Fla.; and Guam in accordance with his father's career locations.

It was in Guam in 1988 that his father retired after twenty years of service. Closas later attended middle school and high school in Guam and then headed to Hawaii where he attended college at the University of Hawaii.

While attending college, he joined the Army Reserve in an effort to help earn money for college. He spent five years in the reserves as an administrative specialist in the 305th Press Camp Headquarters. He worked his way up and was promoted to sergeant (E-5), but never did get to put it on because he decided to join the Navy in his senior year and partake in the Bachelor Degree Completion Program.

Closas was also a member of the American Society of Civil Engineers where he was an officer of the club for the student chapter. To help stay busy and build on his knowledge, he took a position as an engineering intern for Hawaii's department of accounting and general services.

In May 2001, he graduated from the University of Hawaii and in July of that same year, he entered officer candidate school (OCS) in Pensacola. Then on October 5, 2001, he graduated from OCS and was commissioned an ensign.

When asked why he decided to go Navy, Closas replied, "It's a family tradition." In addition to his father who spent 20 years in the Navy, Closas also has an older brother

who is serving as a lieutenant junior grade in the Nurse Corps and is currently stationed at Balboa Naval Hospital in San Diego.

NMCB-4 is Closas' first assignment out of OCS. His father played a key part informing him that the Seabees would be an excellent choice for his first tour.

"I chose the Seabees to help increase my leadership skills as well as broaden my understanding of construction management." Upon checking in with NMCB-4, he immediately gained recognition (whether he was looking for it or not) by becoming the new "boot ensign".

Since he has been with the battalion, he has already been able to catch a glimpse of deployed life spending two months with main body in Okinawa, and he is all the more eager to make the next deployment as the battalion will deploy to Guam.

"I'm going home, that's all I can say," Closas said with a smile. Since he grew up in the island lifestyle, he stated that he sometimes misses the culture, cuisine, weather, and people.

However, Closas is never really all that far from family. While stationed here in Port Hueneme he supports his younger brother who is attending college here in the area. Family is something that is important to Closas, and he's ready to become part of the new family of NMCB-4.



Ensign Dave Closas stands proudly during NMCB-4's change of command rehearsal.

NMCB-40 conducts decontamination drills at Camp Covington

By JO1(SCW) Greg Frazho

NMCB-40 Public Affairs

CAMP COVINGTON, Guam – In this day and age, the threat of chemical, biological and radiological (CBR) warfare is one that is very real. Hence, the Department of Defense and each of the branches of the armed forces have devoted a lot of time, manpower and money for CBR warfare and the necessary countermeasures.

An old saying goes, “If you want peace, then prepare for war.” Another one says, “The more you sweat in training, the less you’ll bleed in combat.” With both these adages in mind, the Seabees of Naval Mobile Construction Battalion (NMCB) Forty recently completed a realistic training scenario in CBR decontamination procedures.

It took place just outside the alfa yard on Battalion Drive. Following a two-day field exercise on Orote Point, the men



Photos by PHAN Lamel J. Hinton

With the sun beaming down on them Seabees from Naval Mobile Construction Battalion 40 demonstrate the way to clean down equipment and personnel during a chemical agent decontamination exercise.

and women of Fighting 40 returned to camp for one final evolution: vehicle and personnel decontamination.

“As far as I know, we’re the first unit to do a simulated equipment decontamination drill in the field,” said CM1(SCW) Erik Jensen, CBR leading petty officer. “We used the M-17 MCHF (Marine Corps Heavy Fuel) power driven decon apparatus. We decontaminated a Humvee and a five-ton cargo truck.”

In fact, the only thing simulated was the CBR agent. The Seabees used flour for that. Everybody involved in the scenario was wearing a gas mask, and Mission Oriented Protective Posture (MOPP) level four gear. That means full chemical suit with gloves, boots and hood fastened. This process was conducted in five stages, from initial entry to final checkpoint. It is an extremely meticulous, mission-critical operation.

The M-17 is the latest and greatest with regard to decontaminating vehicles. It superseded the M-12 rig, and is diesel-fuel powered. The hose, pump and spray units are necessary for scrubbing, rinsing and most importantly decontaminating vehicles that have been hit with a chemical, biological or radiological agent.

This procedure is one that requires a lot of water. In fact, Jensen estimated that the CBR crew used 800 gallons of water to scrub two vehicles. But if CBR is a highly water-consumptive process, so is the hydration of the people directly involved in the process. In other words, drinking a lot of water, while wearing a gas mask and full protective suit, is just as critical as the decontamination evolution.

“We did two vehicles and it took two hours,” said CM1(SCW) Kirby Peterson, equipment decon supervisor. “They were 100 percent complete. This was definitely a learning experience. Hydration is critical.”

In the Army, Air Force and Marine Corps, CBR is a full-time job for people with those military occupational specialties. In the Navy, it’s a collateral duty, but a very important one.



When decontaminating after a CBR attack, every surface exposed to the agent must be cleaned inside and out.

“We learned a lot,” said Jensen of the decon drill. “As far as preparation, we were able to determine the areas where we need to become more proficient.”

NMCB-5 begins 2002 European Deployment

By JO1(SW)Scott Sutherland

NMCB-5 Public Affairs

PORT HUENEME, Calif. – “The Professionals” of Naval Mobile Construction Battalion (NMCB) Five are once again on deployment.

This year, the main body heads to Rota, Spain, while eight details go to selected sites both overseas and stateside, including Andros Island, Bahamas; Guantanamo Bay, Cuba; Camp LeJuene, N.C.; Norfolk, Va.; Sigonella, Sicily; Souda Bay, Greece; Thurmont, Md.; and Dominica, an island in the eastern Caribbean Sea.

The mission of this year’s deployment is to ensure operational readiness and to provide contingency construction at all sites where “The Professionals” will be operating. The battalion also provides disaster control and recovery operations as a secondary mission. The deployment will improve the battalion’s readiness by completing 2nd Naval Construction Brigade projects along with ongoing general military training.

For Seabees assigned to Detail Andros Island, they’ll work in direct support of the Navy’s Atlantic Underwater Testing and Evaluation Command (AUTEC). According to the detail’s officer-in-charge, CMDCM(SCW) Troy Seabaugh, members of the detail have one major project on the island.

“We’ll be working on a barracks for the base,” said Seabaugh. “The project is currently 50 percent complete. We’re committed to completing this project safely and with the highest quality of workmanship during our deployment. Completing this bachelor enlisted quarters project, which several battalions have worked on, enhances the living conditions for those permanently stationed there.

“What makes this a unique detail is that the site has been dormant for nine months due to operational commitments elsewhere. Thus we have to go in and de-preserve everything from ground up to get it up and running. I am proud to say

that I have the most motivated team ever and they are ready to deploy and get to work.”

At Naval Station Rota, both Alfa and Bravo Companies have projects that should keep them busy for the six-month deployment cycle. Alfa will be helping out the Morale, Welfare and Recreation Department by constructing a soccer field and running track. That work includes installing lighting and perimeter fencing. Bravo will be constructing a fuel skimmer shed, an administrative facility for Camp Mitchell, and also

rehabilitating a building for the Special Warfare unit.

On weekends, some of NMCB-5 personnel will have the opportunity to take MWR-sponsored tours to surrounding areas. Those in Sigonella can hike Mt. Etna’s active crater in the summer or ski down it in the winter. Those in Sicily can visit many beautiful beaches on the Mediterranean for sunbathing, scuba diving and snorkeling. In addition, Italy’s magnificent ancient Greek theaters offer many plays and operas.



U.S. Navy photo

In preparation for their upcoming deployment, hands-on training is important to the 'Bees of NMCB-5. From left to right, BU3 Jonathan Olds, UT3 Jeff Schroder and BUCN David Hesseltine install flooring.

CECOS promotes 100 percent

All eligible enlisted personnel were selected for promotion at Civil Engineering Corps Officer School. Enlisted personnel on the CECOS staff perform a range of duties from key support roles to instructor duty. Fleet and OF-13 Seabee ratings were in the mix of advancements.

In keeping with the Navy's goal to maintain healthy promotion opportunities for top-performing Sailors, CECOS had two individuals selected for promotion to

Chief Petty Officer - IC1 Shaun E. Driver and BU1 Aaron M. Gilmer. These two Chief selects are currently under going the time honored Chief's initiation process.

YN1 Tara Souders and IT1(SW) Jon-David Crawford were frocked to first class during a ceremony in June at CECOS.

"CECOS is fortunate to have this caliber of men and women on the staff," said CECOS XO Cmdr. Darius Banaji.



YN2 Shondra Duran

From left to right, BUC(Sel) Aaron Gilmer, YN1 Tara Souders, IT1(SW) Jon-David Crawford and ICC(Sel) Shaun Driver.

VR-55 picking up the PACE

By JOSN Robbie Thomas

NAVAIRES Public Affairs

The Navy College Program for Afloat College Education (NC PACE) recently made its way to Fleet Logistics Support Squadron Five Five (VR-55) and it's starting to show results.

NC1(SCW) Richard Troche graduated May 19 from Coastline Community College with an associates degree in counseling and applied psychology. And he completed it in only 18 months.

Troche thought he would never get a degree because he felt he was too old. "But you're never too old," said Troche. Many people at VR-55, who now participate in the NC PACE program also thought they were too old to go back to school. But that simply is not true.

The program has already brought a number of people closer than they ever were before, said Troche. There are at least six other people scheduled to graduate before the end of this year with the NC PACE program.

The program allows students to obtain

rate-oriented degrees. This makes it much easier for Sailors who know their job well. It's a chance to continue on with what you already know.

Troche not only took advantage of the NC PACE program, he also began the process to implement the program at VR-55. However, the program is designed for afloat commands, so it was a challenge for Troche to bring it to land-based VR-55.

Ed McKinney, the Director of Distant Learning for the PACE program, was instrumental to Troche obtaining a degree. "They do whatever it takes to help military members reach their goals."

Middlesex Research Center provided the training along with one PACE computer for every ten students.

NC PACE pays for everything but the books. "It really helps out those Sailors who were not eligible for the G.I. Bill or the Navy College Fund," said Troche.

"I praise the program for what it's done for me and Sailors who felt they didn't get the opportunity to get a degree," said Troche. The NC PACE Program helped him earn a degree in less than two years, and it gives many others the same chance.

Managers' Breakfast gets leadership support for 2002 CFC

By Phillis Thrower

NAVAIR Corporate Communications/Public Affairs

POINT MUGU, Calif. – Capt. Mark Swaney, chairman of the 2002 Ventura County Combined Federal Campaign (CFC) hosted a managers breakfast for more than 50 leaders of the many federal organizations in the county at Port Hueneme's Dukes Place Aug 21. Swaney thanked everyone for attending and joked "it's amazing what a little free food will do." On a serious note, your presence here is appreciated and is a true reflection of your generosity and commitment to CFC," Swaney said. He acknowledged Naval Base Ventura County Commanding Officer Capt. Jim Rainwater and last year's chairman, who led a campaign that raised more than \$600,000.

The Ventura County CFC is the federal government's annual fundraising event among military and civilian employees in Ventura County as well as around the world. This year's theme is 'IMAGINE'. Swaney emphasized, "Imagine a world free of disease and hunger — your donations make a big difference in the lives of needy people, in our community and around the world. Your donations go a long way to feed the hungry and provide shelter for those who have been displaced," he said.

The group watched the CFC video and Swaney then introduced the speaker Karen Jensen, of Habitat for Humanity of Ventura County (HfHVC). Jensen said, "HfHVC can not do without organizations like CFC. Thank you for your support! The organization is dedicated to building simple, decent housing in partnership with low income families while using volunteer labor, donated materials and land. It was founded in 1983 by Virgil and Lynn Nelson and is the oldest Habitat affiliate in California. To date, HfHVC has repaired more than 500 homes throughout Ventura County," she said.

John Hunter, executive director for the CFC thanked everyone for coming and commented on his appreciation to the dedicated committee and asked everyone to remember the kickoff at Point Mugu Sept. 24 and Port Hueneme Sept. 25.



One-touch logistics support now available through the web

By NAVSUP Public Affairs

MECHANICSBURG, Pa. (NWS) – One Touch Support, a Web site for research and procurement of government and commercial parts and material, is now available on the World Wide Web at www.onetouch.navy.mil.

One Touch Support gives Fleet Sailors, industrial activities, and other support providers the capability to perform integrated technical screening, stock checks, requisition input, requisition status checks and shipment tracking from over 20 government and commercial data sources. The Web site also includes a streamlined registration process with email notification of approval, single sign on for all one touch applications, the ability to personalize the site, text only or full graphics views, mouse-over supply code definitions, site and registration tours, on-screen help and much more.

One Touch Support, developed by the Naval Supply Systems Command (NAVSUP), replaces seven existing supply related Web sites.

NAVSUP's primary mission is to provide U.S. naval forces with quality supplies and services. With headquarters in Mechanicsburg, Penn., and employing a worldwide work force of more than 26,000 military and civilian personnel, NAVSUP oversees logistics programs in the areas of supply operations, conventional ordnance, contracting, resale, fuel, transportation, and security assistance. In addition, NAVSUP is responsible for quality of life issues for the U.S. naval forces, including food service, postal services, Navy Exchanges, and movement of household goods.

For more information on One Touch Support, contact Ms. Bonnie J. Brown at 717-605-4166, DSN 430-4166, or by email at onetouch_navsuphq@navsup.navy.mil.

For more Naval Supply Systems Command news, go to the custom NAVSUP NewsStand page at www.news.navy.mil/local/NAVSUP/.

CNO calls on R&D leaders to deliver new capabilities

By JOC Walter T. Ham IV

CNO Public Affairs

WASHINGTON (NNS)—Chief of Naval Operations Adm. Vern Clark challenged leaders from industry, academia and the Office of Naval Research to develop the technologies needed to support Sea Power 21, the Navy's new strategic framework.

To realize the promise of Sea Power 21, I ask you to partner your efforts; share your insights, energies, and resources; and push the boundaries of today's technologies as far as you can, as fast as you can," the CNO said during his Aug. 14 address to the Naval Industry Research and Development Partnership Conference. "I challenge you to speed the delivery of new capabilities to our young men and women in uniform so that they are armed and ready to take the fight the enemy."

Calling it "global in scope, layered in design, and seamlessly joint," the CNO said Sea Power 21 is a strategic evolution designed to counter emerging threats.

As we sail deeper in the 21st century, violent horizons lie before us. The events of 9/11 illustrated the magnitude of the profound threats we face," Clark said. "Today's rapidly changing world is far less stable in many ways than that which existed when we confronted the global strike and sea denial capabilities of the Soviet Union. We now face myriad threats from multiple actors — state, substate, and transnational — and we must assume these enemies will be armed with a wide array of weapons."

"This fresh look is important because in the decades ahead American naval power will advance our strategic evolution from the blue-water focus of the Maritime Strategy, through the littoral operation of "...From the Sea", to a new era in which naval forces are fully integrated into joint warfighting campaigns waged across the full extent of a unified battlespace comprised of sea, air, land, space, and cyberspace," Clark said.

Designed to make the most of America's asymmetric advantages, Sea Power 21 is built around three core operational concepts: Sea Shield, projecting global defense to extend homeland security borders and project defense far inland; Sea Strike, projecting global offense to execute effects-based operations and ensure information dominance; and Sea Basing, projecting global operational independence to provide unprecedented support for joint forces and reduce the time it takes to deploy expeditionary forces.

The CNO stressed the importance that new combat systems, like the Joint Strike Fighter,

Tactical Tomahawk, Advanced Gun System, and MV-22 Osprey, will play in this future strategic framework and called on the conference attendees to develop even more advanced capabilities as quickly as possible.

"I urge you to feel a profound sense of urgency. Our enemies — those who killed nearly 3,000 innocent people less than a year ago — remain dedicated to our destruction. We must always remember that," the CNO said. "Your efforts, swiftly placed into the hands of our combat forces, will be key to defeating the terrorists, where they may be found. Your nation is counting on you and I am confident that you meet this challenge."

AIR FORCE, Continued from page 1

growth in the teamwork area. They are currently planning a variety of activities like "sports day" to get the staff and students together to promote better working relationships, which in turn makes for a more efficient command.

The 345th is one of the top training squadrons in the Air Force as well. Just this past year they received a variety of awards including the National Defense Transportation Award to Master Sgt. Alfred Marasse, the Air Education and Training Command Information Management Support professional of the year to Staff Sgt. Joel Acang, and the command itself was given the Air Education and Training Command Special Transportation Activity of the Year Award.

"It is great to have the Air Force as a part of our Navy Community," said Capt. Rob Westberg, chief staff officer of NBVC. "We are proud to host such an outstanding group of Air Force personnel and look forward to having a long and continued successful working relationship with them."

"Being away from an Air Force Base is challenging enough," said Maj. Daniel Pacheco, officer in charge of the 345th. "But our joint partners, Naval Construction Training Center and Naval Base Ventura County, have made our training easier. We are successfully completing a critical logistics readiness mission. I would like to specifically thank the Public Works Department for their outstanding support during our year-long facility upgrade. Together the Navy and the Air Force are producing the best educated, trained and highly motivated vehicle mechanics in the world."

Shining Sailors...



YN2 Thomas Jackson

EOCS(SCW/MDV) John Green receives a Navy and Marine Corps Commendation Medal from Lt. Cmdr. Erica Sahler, commanding officer of Underwater Construction Team 2.



PH3 Brian Bynem

SK2(SCW) Geronimo A. Delarosa receives a Navy and Marine Corps Achievement Medal from Capt. Jim Rainwater, commanding officer of Naval Base Ventura County.



Ms Sandy Caputo

YN2 (AW) Natalie Janssen receives a Navy-Marine Corps Achievement Medal from Capt. Frank Camelio.



Lt. Cmdr. Kurt Crake

Lt. Robyn Bent of the Naval Ambulatory Care Center, Port Hueneme receives a Navy and Marine Corps Achievement Medal from the commanding officer of the Engineering Duty Officer School, Capt. Frank Camelio.



YN3 Nelson Munoz

CMCS(SCW) Petry Jerold Receives A Navy and Marine Corps Commendation Medal From Cmdr. David Cozier, executive officer of Naval Construction Battalion Center Port Hueneme.

For submissions of military awards of your command or department's shining Sailors, contact PH3 Anthony Hayes at e-mail:

HayesAR@nbvc.navy.mil

Phone: (805) 989-8733

Please send photos or high resolution, 300 dpi, .jpeg digital images with a full caption of all persons appearing in the photo including first names and ranks, the award description, and the photographer's name for recognition.



At the Movies

Port Hueneme

Thurs., Aug. 29	7 p.m. Crocodile Hunter
Fri., Aug. 30	7 p.m. Men in Black II
	9 p.m. Reign of Fire
Sat., Aug. 31	2 p.m. Powerpuff Girls
	7 p.m. Stuart Little II
	9 p.m. Eight-Legged Freaks
Sun., Sep. 1	7 p.m. K-19 The Widowmaker
Thurs., Sep. 5	7 p.m. Men in Black II
Fri., Sep. 6	7 p.m. Reign of Fire
	9 p.m. Eight-Legged Freaks
Sat., Sep. 7	2 p.m. The Country Bears
	7 p.m. Stuart Little II
	9 p.m. Mr Deeds
Sun., Sep. 8	7 p.m. Road to Perdition

Point Mugu

Fri., Aug. 30	7 p.m. Crossroads
	9 p.m. Deuces Wild
Aug 31	7 p.m. Crossroads
	9 p.m. Death To Smoochy
Sep 01	2 p.m. Spider Man
Fri., Sep. 6	7 p.m. Star Wars II: Attack of the Clones
	9 p.m. Windtalkers
Sat., Sep. 7	7 p.m. Star Wars II: Attack of the Clones
	9 p.m. Windtalkers
Sun., Sep. 8	2 p.m. Star Wars II: Attack of the Clones

What's Playing

The Crocodile Hunter: Collision Course (PG), Starring Steve Irwin and Terri Irwin. **Synopsis:** Outback action-comedy about U.S. agents pursuing a crocodile with a satellite beacon in its stomach — and the intrepid Aussie reptile-wrangler who inadvertently helps their toothy prey avoid capture. **Runtime:** 90 minutes.

Men in Black II (PG-13), Starring Will Smith and Tommy Lee Jones. **Synopsis:** Sci-fi action-comedy sequel about the exploits of two super-secret government agents charged with tracking down a villainous — and sexy — extraterrestrial mastermind whose plans for interstellar power threaten Earth's very existence. **Runtime:** 88 minutes.

Reign of Fire (PG-13), Starring Christian Bale and Matthew McConaughey. **Synopsis:** Set in an alternate future where dragons have destroyed human civilization, this sci-fi/fantasy adventure follows the efforts of a British civilian and an American soldier to eliminate the fire-breathing beasts' species. **Runtime:** 100 minutes.

The Powerpuff Girls Movie (PG-13), Starring Cathy Cavadini and Tara Charendoff. **Synopsis:** Heavily stylized animated adventure tells the tale of how the titular grade-schooler heroines obtained their superhero powers and joined together to fight a super-intelligent mutant monkey bent on world domination. **Runtime:** 80 minutes.

Stuart Little 2 (PG), Starring Michael J. Fox and Geena Davis. **Synopsis:** Dynamic, visually vibrant kids' sequel combines live-action and animation in the further adventures of the plucky mouse adopted by a human family in Manhattan. This time around, Stuart learns the value of friendship when an injured bird literally falls into his life. **Runtime:** 78 minutes.

Eight Legged Freaks (PG-13), Starring David Arquette and Kari Wuhrer. **Synopsis:** Over-the-top horror-comedy about a rural mining town that finds itself overrun by gargantuan, mutant spiders, made huge by a toxic-waste spill. **Runtime:** 99 minutes.

K-19: The Widowmaker (PG-13), Starring Harrison Ford and Liam Neeson. **Synopsis:** Fact-based military thriller about a Soviet Navy captain whose maiden voyage on a new nuclear submarine turns into a nightmare when he's caught between a military standoff, the trigger-happy Kremlin, and a ship riddled with potentially catastrophic technical problems. **Runtime:** 138 minutes.

Mr. Deeds (PG-13), Starring Adam Sandler and Winona Ryder. **Synopsis:** Class-warfare comedy about small-town nice guy who is suddenly thrust into New York high society after a recently deceased uncle leaves him a worldwide multimedia empire. Very loosely based on the Frank Capra classic Mr. Deeds Goes to Town. **Runtime:** 91 minutes.

Road to Perdition (R), Starring: Tom Hanks and Paul Newman. **Synopsis:** Bleak crime drama about a Depression-era hit man devoted to two things — killing his targets and raising his family. But when tragedy strikes the latter, he takes his eldest son along on a horrifically bloody vendetta. **Runtime:** 119 minutes.

The Country Bears (G), Starring: Haley Joel Osment and Christopher Walken. **Synopsis:** Live-action, kids' comedy about a young bear who plans the reunion of the titular band to raise enough money to save Country Bear Hall. Along the way, he learns a lesson about the importance of family. Loosely based on Disneyland's animatronic attraction. **Runtime:** 88 minutes.

Windtalkers (R), Starring: Nicolas Cage and Adam Beach. **Synopsis:** Gritty WWII drama about a combat-traumatized Marine sergeant assigned to protect a Navajo soldier whose language serves as America's most impenetrable code. However, said Marine's primary orders are to "protect the code," even if that means killing the Navajo to stop him from falling into enemy hands. **Runtime:** 133 minutes.

Star Wars Episode II: Attack of the Clones (PG-13), **Starring:** Ewan McGregor and Natalie Portman. **Synopsis:** Lucas' lavishly produced sci-fi epic follows three heroes — the young Jedi apprentice Anakin Skywalker, his master Obi-Wan Kenobi, and now-senator Amidala — caught up in intergalactic political machinations surrounding a suspicious revolt and the creation of a sinister, genetically uniform army. **Runtime:** 140 minutes.





The rest of your life...

FFSC

One Moment at a Time!

When you contemplate your past year or your life history, it is our fervent hope that you will realize your life as indeed been a life worth living, a life filled with meaning and purpose, a life that was the best you had to offer to the world at that particular moment in time.

As you ponder the rest of your life, remember to live in the “now” in order to make your “someday” come true. Make the most of each moment to bring you closer to your ideal of what you want your life to be like. Learn to challenge and prepare yourself to be able to recognize and take advantage of each opportunity.

You deserve a life filled with adventurous determination, wondrous expectation, incredulous fascination, ingenious imagination, luminous revelation, spontaneous inspiration, melodious jubilation, courageous liberation and ubiquitous celebration. May you experience vivacious rejuvenation, magnanimous consideration, joyous exhilaration, serendipitous association, perspicacious contemplation, glorious exaltation, delicious excitations and all the other “good vibrations” that make you delight in being alive. You have a right to care about yourself...to seek out your space, harmony, serenity and continuous unfolding as each moment presents itself...experience the rest of your life fully and completely,...one moment at a time!

FFSC Class Schedule

Point Mugu
Please call 989-8146 for further information or to sign up for classes.

- Anger Management*, Sept. 5 & 12, 9 – 11 a.m., Bldg. 116
- Executive TAP*, Sept. 9-12, 8 a.m. - 4 p.m., Bldg. 116
- Personal Financial Management (PFM)*, September 11, 8 a.m. – 8 p.m., Bldg. 116
- Parenting - Ages 0-4*, Sept. 12, 9 - 11 a.m., Bldg. 116
- Interviewing & Marketing Yourself Skills*, Sept. 12, 11:30 a.m. – 1 p.m., Bldg. 116
- Play Mornings*, Every Tues. 9 a.m. – 11 a.m., Chapel Nursery
- Preseparation Briefs*, Every Thurs., 2 p.m., Bldg. 116

Port Hueneme
Please call 982-4117 for further information or to sign up for classes.

- Personal Financial Management (PFM)*, Sept. 4, 8 a.m. – 4 p.m., Bldg. 1169
- Relationships*, Sept. 4 & 11, 5:30 – 7 p.m., Bldg. 1169
- Parenting Skills*, Sept. 5 & 12, 2 – 4 p.m., Bldg. 1169
- How to Write a Federal Resume*, Sept. 9, 1 – 3 p.m., Bldg. 1169
- From Heartburn to Hiccups – Pregnancy Workshop*, Sept. 10, 5:30 p.m. – 8 p.m., Bldg. 1169
- Base Indoc*, Sept. 11-13, 8 a.m. – 4 p.m., Bldg. 1169
- Retired Activities Office*, Daily, 8 a.m. - 4 p.m., Bldg. 1169
- Preseparation Briefs*, Every Tues. 2 p.m., Bldg. 1169
- Baby & Me*, Every Thurs., 11:00 a.m. – Noon, Bldg. 1169

Seabees: they build, they fight, they improve home for retirees

By Doug LeMere

AFRH Gulfport Public Affairs

GULFPORT, Miss. (NNS) – When you want to preserve and maintain an installation, who do you call? You could call a contractor or you could call the Navy's maintenance force, the Seabees.

The 'Bees maintain bases all around the world, and now they are able to do the same in their own backyard. When in homeport, the Seabees pull together to refine their construction and military skills - getting them ready for deployments all over the globe.

This year their training brings them to the Armed Forces Retirement Home (AFRH)-Gulfport, formally the U.S. Navy Home, in Mississippi.

The Public Works Director at the AFRH-Gulfport is a retired Seabee. When he needed some support to help with his backlog of maintenance, he knew just what to do. One call to Master Chief Constructionman (SCW) Joe Perrone, 20th Naval Construction Regiment, R30 Operations Officer, got the ball rolling. Two detachments of Seabees from Naval Mobile Construction Battalion Seven showed up quickly to begin operations, with camp maintenance forces and construction project crews.

The home is a retirement community for Veterans from all branch services. The

Seabees "camp maintenance" team from Naval Mobile Construction Battalion Seven is working directly for the residents of the home - including resident room upgrades, preventive maintenance and general facility maintenance. The "projects crew" is constructing a park walkway, with streetlights and barbecue grills, and replacing many old and damaged sidewalks with new ones meeting American Disabilities Act (ADA) requirements.

Each enlisted active duty members contributes monthly to the operating livelihood of the home and its sister site, the Armed Forces Retirement Home-Washington, formally the Soldiers' and Airman's Home in Washington, D.C.

The Naval Home has been in existence for over 200 years. It was established for disabled active duty enlisted Sailors and Marines. Monthly contributions from active duty enlisted personnel started at \$0.20 in the 1790's and are now \$0.50 per month, some 200 years later.

When asked about this contribution, BU1 David Flanagan said, "I know that my money is going to a great cause, and a future option for me when I retire. It's a small price to pay for the opportunity later in life. I plan on donating more through the Combined Federal Campaign."

For more information on the Armed Forces Retirement Home, go to their Web page at www.afrh.com.



PH3 Lamel J. Hinton

BU3 Sean C. Hull of Mt. Vernon, Wash., uses a magnesium float trowel to flatten a freshly poured mix of concrete during a fencing project for the Mobile Mine Assembly Unit on the island of Guam. Hull and the Seabees attached to Naval Mobile Construction Battalion Forty are working on various construction projects throughout the island of Guam.

Year one: Navy Surgeon General looks back on Navy medicine

By Jan Davis

Bureau of Medicine and Surgery Public Affairs

WASHINGTON (NNS) – Looking back over his first year in office as the Navy's Surgeon General, Vice Adm. Michael L. Cowan said Navy Medicine has much to be proud of, and it's on the right path for success.

"I'm very pleased with the Navy Medicine's response to

the events of 9/11," said Cowan. "Everywhere that we have been called upon to do a mission they've been done in a superlative fashion."

Navy Medicine personnel were among the first medical personnel at the Pentagon attack, rendering emergency assistance to the injured and their families. USNS Comfort, Navy Medicine on board, steamed to New York City to provide assistance and comfort to rescue and recovery workers at the World Trade Center. Navy Medicine was also instrumental in anthrax detection in both New York City and the nation's capital after the October bioterrorist attacks.

"I take great pride in our rapid diagnostic kits that were instrumental in keeping the government open when Sen. Daschle's office received anthrax-contaminated mail," said Cowan.

Cowan cited the Tricare E-portal, the Family Centered Care (FCC) program initiative, and the cultural transformation Navy Medicine has made toward becoming patient-centric as three other areas where he is proud of the progress that has been made in the last year.

The Tricare E-portal, which uses the Internet as a tool for beneficiaries, makes it easy to schedule medical appointments, search for information on health issues, and keep health records, and helps Navy Medicine be both safer and more efficient in patient management.

"It's a tremendous opportunity for us to raise the bar a notch while saving money," said Cowan.

He said he sees the FCC program as

way to interest people in their health at an opportune time - when they are starting a family of their own.

"We're leaders in this area," said Cowan.

Cowan also talked about how pleased he was with Navy Medicine's cultural transformation toward a more patient-focused approach to medicine.

"Our patients, our Navy leadership, and Navy Medicine have to understand that if we want to get past periodic, episodic, reactive care, we have to get to the point where customers are partners in their healthcare," he said. "We've made a commitment to the cultural transformation needed within Navy Medicine to get there."

Cowan said he came into office as the Navy's Surgeon General focused on Force Health Protection, which consists of four things: 1. preparing a healthy and fit force so they can go anywhere and do any mission, 2. the ability to go with them to protect them from the hazards of the battlefield, 3. restoring their health should our protection fail while providing healthcare for families back home, and 4. helping a grateful nation thank our retired warriors with Tricare for Life. That focus, he says, hasn't changed, even with the successful terrorism on 9-11 and the anthrax bioterrorist attack, although there are new nuances.

"When the enemy is able to bring an attack right into our backyard, we find ourselves defending the citizenry of this nation in our backyard," said Cowan. "That's why I created an (Navy Medicine) Office of Homeland Security."

Navy Medicine is also working on becoming more flexible to meet the mix of humanitarian, peacekeeping and peace-making support, combat support, and other missions. Navy Medicine combat planners are designing a more modular approach to enhance its operational capabilities.

To keep on the path of the past year's successes, Cowan



Medical personnel and volunteers work the first medical triage area set up outside the Pentagon after a hijacked commercial airliner crashed into the southwest corner of the building Sept. 11, 2001.

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Chapel Schedule

Point Mugu
For information please phone 989-7967

Worship
Sun. Mass: 9:30 a.m.
Sun. Protestant Worship: 11:15 a.m.
Weekday Mass: Tues. & Thurs. at 11:30 a.m.

Religious Education
Children's Worship: Sun. at 9 a.m.
Catholic CCD: Sun. at 10:30 a.m.
Sacrament of 1st Holy Communion: Tues. at 4 p.m.

Port Hueneme
For information please phone 982-4358

Worship
Sat. Mass: 5 p.m.
Sun. Mass: Noon
Sun. Protestant Worship: 9:45 a.m.
Children's Church for ages 3-9
Christian Science Service: 2 p.m.
Weekday Mass: Mon. & Fri. at 11:30 a.m.
Weekday Eucharistic Service: Tues., Wed. and Thurs.at 11:30 a.m.

Navy-Marine Corps Relief Society News

Volunteering for the Society

More than 3,000 volunteers currently help provide service to our military families ashore, and aboard ships. NMCRS benefits extensively from the support and involvement of the command structure where the Society maintains a presence. The Society interacts regularly with the commanders, senior enlisted, and family service center.

We are always looking for energetic and conscientious volunteers to help improve and support the lives of our service members and their families. The following are just a few of NMCRS' volunteer needs:

- Interviewers
- Budget Counselors
- Office Personnel
- Crocheting baby blankets
- Thrift Shop Salesperson
- Publicity



This fall make a commitment to come in to the Navy-Marine Corps Relief Society at Port Hueneme and find a volunteer position so you can make a difference helping another service/family member. We are located next to the family service center. Please call us today at 982-4409 or just stop in.

Calendar of Events

Crochet Wednesday- Sept. 4 and Sept 18, from 9 a.m. – Noon. Held at the “Bee Hive” by Bard Mansion.

Thrift Shop – Open each Mon. and Wed. from 10 a.m. – 2 p.m. Located in bldg. 829.

Budget for Baby Class – Sept. 10, at Point Mugu and Port Hueneme, call to register for the location and time that is best for you. 982-4409

Volunteer Orientation – Sept. 12, call to sign up at 982-4409. You can make arrangements for another date and time.

Navy Web site recognized for being information gateway

By Alan P. Goldstein

Navy Asst. Chief of Information for Technology Integration

WASHINGTON (NNS)—A report issued this month by a professor at San Francisco State University (SFSU) has recognized the U.S. Navy official Web site as one of the top government sites on the Web.

In the report, commissioned by PriceWaterhouse-Coopers Endowment for the

Business of Government, the Navy site, www.navy.mil, ranked fifth out of 148 sites reviewed by Prof. Genie N.L. Stowers.

Stowers, SFSU associate dean and professor of public administration, based her ratings for each site on services provided online, quality of user help features, quality of services' navigation, site legitimacy and accessibility.

Stowers' review praises the Navy's Web page for being "the gateway to considerable content, user help and navigation features." She went on to applaud the site's services to the public, including the enormous amount of information available within the site including the Navy Fact File, Navy Organization and Status of the Navy Web pages.

The site was also noted for its many links to other Navy Web sites, including the Navy Lifelines site, a Web site many military families use as a quality of life reference; and the Life Accelerator from Navy Recruiting Command, which is intended for potential Navy recruits. The Life Accelerator uses a survey to gauge which job in the Navy would best suit the user, accessible from the "Navy Careers" link.



The official Navy site is also used as a reference source for Navy personnel. The best example of this is the link to the Navy's flagship magazine, All Hands, which includes basic information on Navy life, accessible from the "Navy News" link to the Navy NewsStand. This site offers a one-stop resource for the latest Navy news, photos, All Hands magazine archives, streaming video and other products.

Links to all the sites mentioned in the critique of www.navy.mil can be found listed as a sidebar on the left side of the main Navy Web page.

In the overall rankings, the Navy site followed sites from the U.S. Patent and Trademark Office, the U.S. Department of Health and Human Services, the U.S. Department of Education and the Treasury Department. One additional military site was noted in the review — the Department of Defense's Web site, Defenselink, coming in at No. 10 overall.

To see Stowers' full report, go to www.endowment.pwcglobal.com/pdfs/StowersReport0802.pdf.

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said he sees two tasks for Navy Medicine in the coming years.

"Task one is to continue to be successful at the daily things we (of Navy medicine) do," said Cowan. "Task two is to continue the transformations that are ongoing right now. Our part in the war on terrorism. The Tricare e-health and perinatal initiatives. Our cultural transformation. Those are key and essential building blocks to continue our success momentum."

For more Navy medicine news, visit their custom NewsStand page at www.news.navy.mil/local/mednews.



PHC Johnny Bivera

Navy medical professionals aboard USS Bataan treat a wounded Pashtun soldier from Afghanistan while Airman Apprentice Waheed Alam (blue jersey), a member of Bataan's air department, provides language translation between the patient and medical personnel. The Bataan Amphibious Ready Group (ARG) was conducting missions in support of Operation Enduring Freedom.

New online tool helps Sailors transition to new duty stations

From Center for Career Development Public Affairs

MILLINGTON, Tenn. (NNS)—The Navy's leader in career information and interactive customer service, the StayNAVY Web site, recently launched Sponsor Assignment Aid, a two-way communications tool intended to help commands communicate with newly-reporting Sailors and Officers.

The Sponsor Assignment Aid was originally the focus of Great Lakes Service School Command in an effort to establish initial communications between the gaining command and the new Sailor.

"Service School Command implemented an awesome tool designed to put the Sailor's needs first by helping them establish contact with their new command," said Lt. j.g. Bill Danzi, a spokesman with the Center for Career Development. "The new online resource provided by the StayNAVY Website is designed to support all active duty Sailors and officers and make their transition process between duty stations a smooth one."

All active-duty members who are in receipt of orders can utilize the Sponsor Assignment Aid to request a sponsor and communicate directly with their gaining command. Once the member enters his/her information online, they will receive a tracking number which helps monitor the request. The gaining command will then be asked to provide their command sponsor coordinator contact information to the member.

The Web-based tool supports all Sailors and officers by providing a 24-hour-a-day Internet communications link between them and their future command.

The platform for this tool is the StayNAVY Website. Since its launch in March 2001, the StayNAVY website has attracted over 2.2 million visitors, including active, reserve and retired Sailors and Officers and their families.

To access the Sponsor Assignment Aid, go to the link, "Request a Sponsor" at www.staynavy.navy.mil.

For more news from the Center for Career Development, go to the CCD custom Navy NewsStand Web page at www.news.navy.mil/local/ccd.

Navy involves families in summit

By Steve Buckley

Navy MWR Public Affairs



MILLINGTON, Tenn. (NNS)—Life for a Navy family can be difficult with long periods of separation and moves from one command to the next. There are times when a Sailor and his family may feel disconnected from each other.

To help with this, Navy Personnel Command announced a new initiative to invite greater involvement of family members in Navy life.

The initiative, which was the result of the CNO Leadership Summit, will begin with a "Family Team Summit" for 230 participants and will be held Aug. 17-20, at the Southbridge Hotel and Conference Center in Massachusetts.

The summit's theme, "Unleash The Power of Today's Navy Family - Uniting For Mission Success," is the platform for improving family programs.

The purpose of the Family Team Summit is to accelerate positive change for active duty Sailors and their families, utilizing a new approach to change called Appreciative Inquiry (AI), which is a tool to conduct a large group intervention.

"This is the first summit of its kind and we are excited about the opportunities we have to improve communication with Navy families," stated Rear Admiral Annette E. Brown, Assistant Commander, Navy Personnel Command, Personal Readiness and Community Support (PERS-6).

Participants at the summit will represent a cross section of the Navy to include all active duty ranks from various communities with diverse gender and ethnic representation.

Spouses working in and out of the home will be included from various ranks as well as Navy teens. Key policy and decision-makers will be invited to champion possible pilots.

Information about the CNO Leadership Summit or general information about Appreciative Inquiry is available at www.nps.navy.mil/cpc.

For more Navy Personnel Command news, visit their NewsStand page at www.news.navy.mil/local/cnp.